

APPROACHES FOR USING SCENARIOS IN STRATEGIC DECISION MAKING

TCFD

Seb Henbest

@SebHenbest

November 1, 2017

Analysis to help you understand the future of energy



Solar



Wind



Power and
Utilities



Gas



Carbon
Markets &
Climate



Energy Smart
Technologies



Storage



Electric
Vehicles



Mobility and
Autonomous
Driving



Frontier
Power



Emerging
Technologies



Americas



**Europe, Middle East
& Africa**



Asia Pacific

New Energy Outlook



Key points

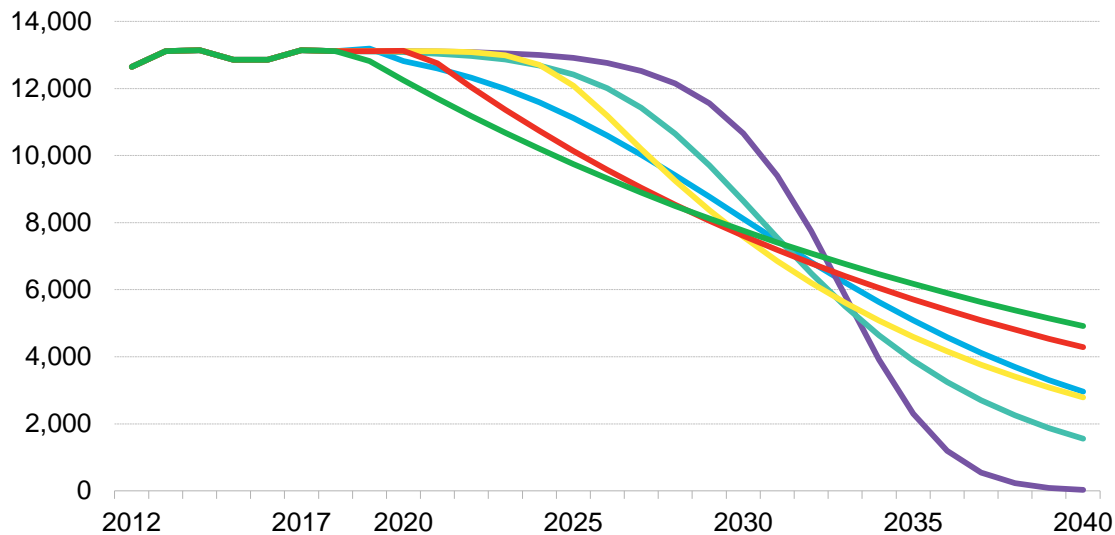
- Use a range of scenarios from multiple sources
- Ask – what do I have to believe?
- Be sceptical of futures that look just like the past
- Get the most up to date data and review often
- Identify climate risk primarily at a country level

Key points

- **Use a range of scenarios from multiple sources**
- Ask – what do I have to believe?
- Be sceptical of futures that look just like the past
- Get the most up to date data and review often
- Identify climate risk primarily at a country level

Many routes to meet two degree carbon budget...

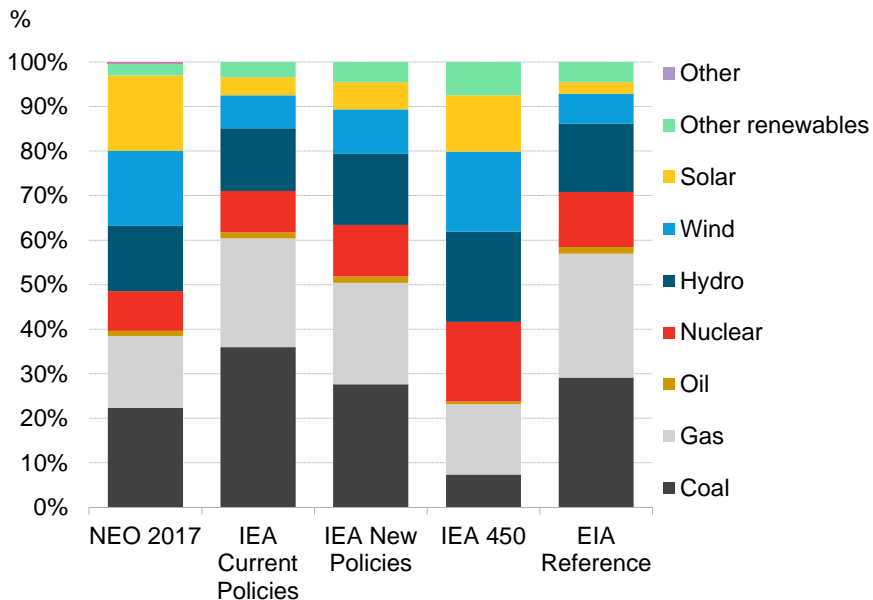
Carbon emissions (MtCO₂)



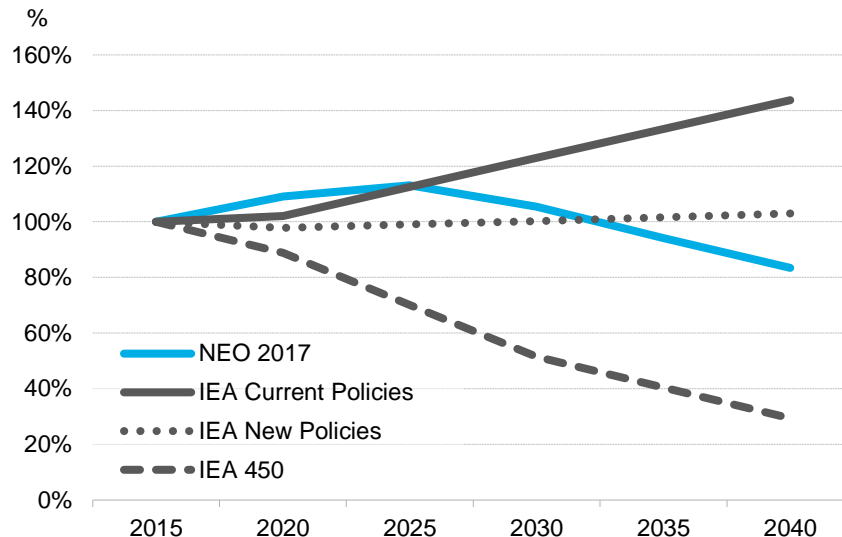
Source: Bloomberg New Energy Finance Note: data is for power sector only.

...and many tech pathways

Installed capacity by technology, 2040



Change in gas demand, 2015-2040



Source: Bloomberg New Energy Finance, IEA, EIA; Note: solar includes PV & solar thermal; wind includes onshore and offshore wind.

Key points

- Use a range of scenarios from multiple sources
- **Ask – what do I have to believe?**
- Be sceptical of futures that look just like the past
- Get the most up to date data and review often
- Identify climate risk primarily at a country level

Key points

- Use a range of scenarios from multiple sources
- Ask – what do I have to believe?
- **Be sceptical of futures that look just like the past**
- Get the most up to date data and review often
- Identify climate risk primarily at a country level

CCS is still used everywhere

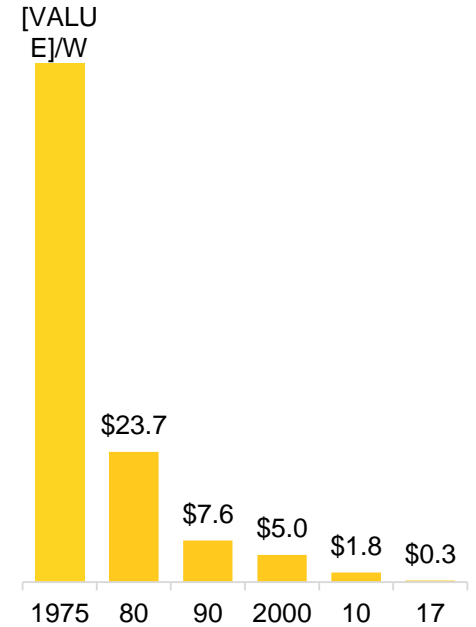
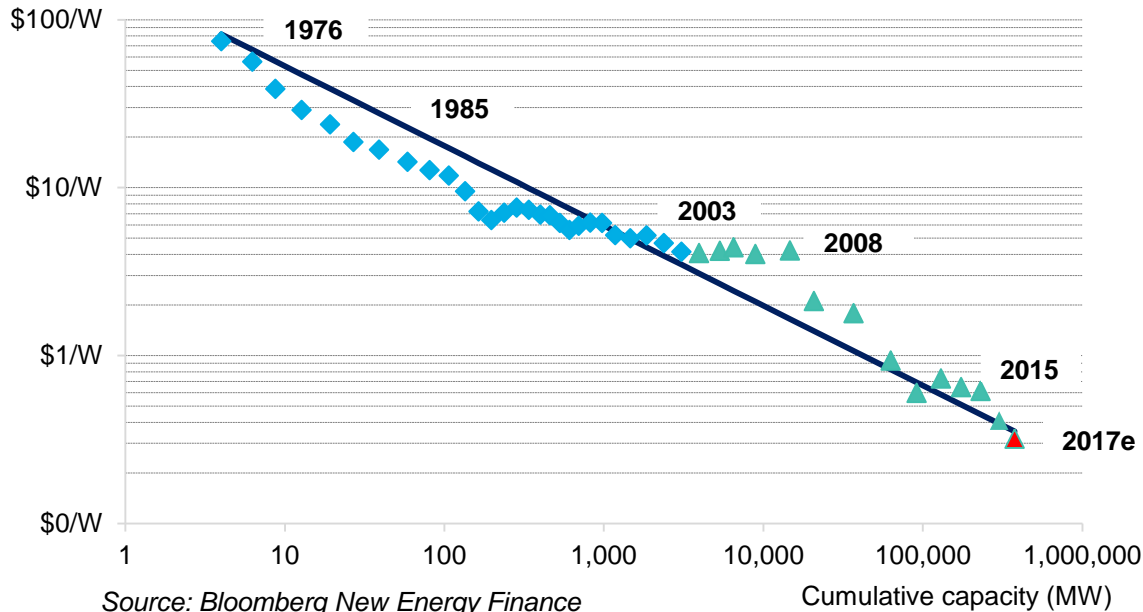
Company	Role of CCS in forecast
Bloomberg New Energy Finance	CCS not part of analysis
IEA	450 scenario: "(...) Carbon capture and storage (CCS) picking up in the 2030s (...); 70% of coal plants equipped with CCS New Policies scenario: <1,000 Mtce of coal demand for CCS/IGCC
BP	Base case: not clear Even Faster transition: "more than a third of the carbon emissions from the remaining coal and gas power generation are capture and stored"
ExxonMobil	"[Technological] Advances will promote (...) emerging opportunities for technologies like carbon capture and storage (CCS)."
Shell	Mountains scenario: "(...) success of carbon capture and storage technologies." Oceans scenario: "(...) carbon capture and storage is delayed"
Statoil	Reform scenario: "Many successful [CCS] projects (...)" Renewal scenario: "Significant growth [of CCS] (...)"

Key points

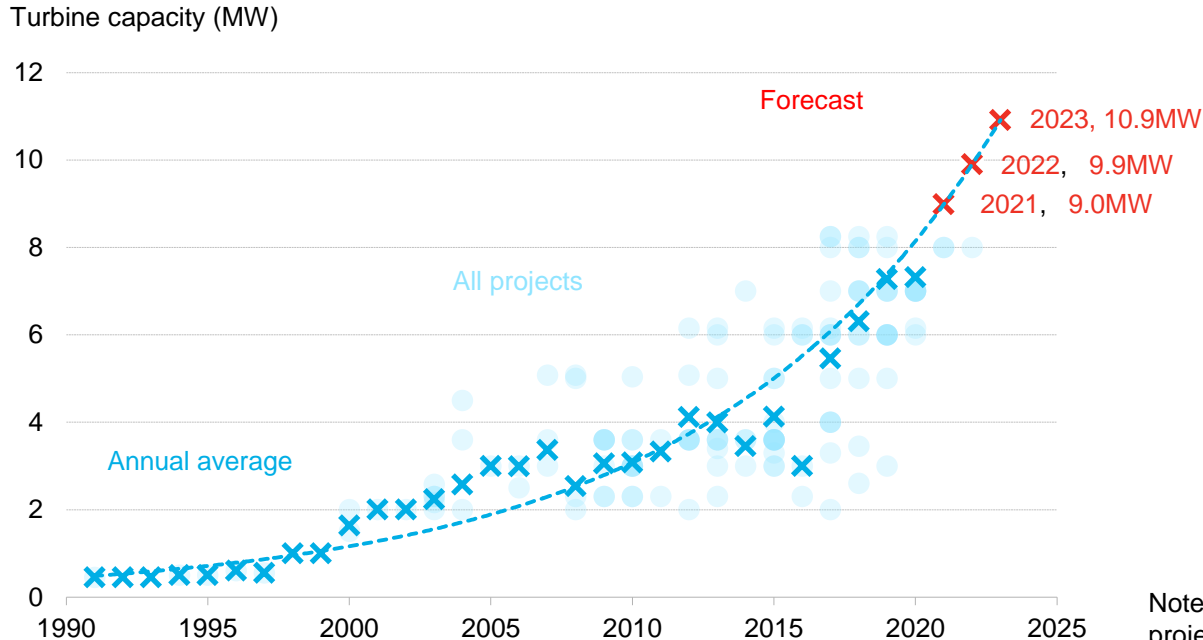
- Use a range of scenarios from multiple sources
- Ask – what do I have to believe?
- Be sceptical of futures that look just like the past
- **Get the most up to date data and review often**
- Identify climate risk primarily at a country level

PV got cheap, and will get cheaper

Crystalline silicon solar PV experience curve



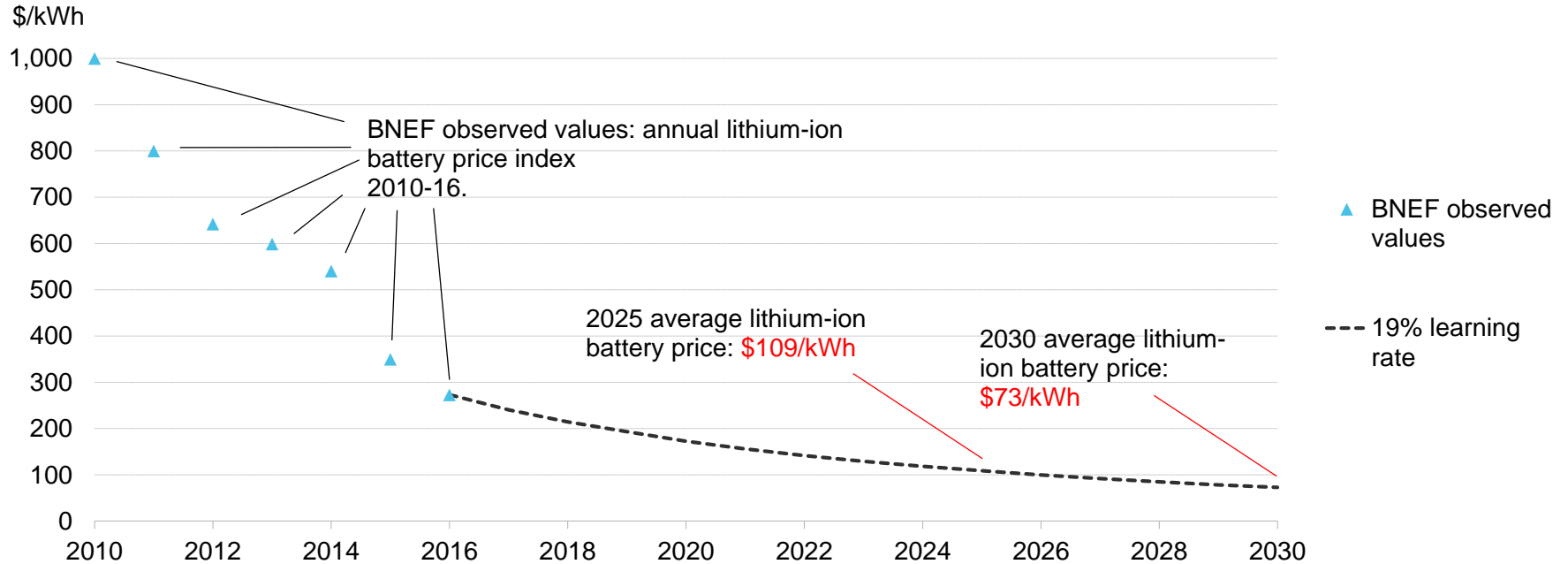
Offshore wind turbine capacity by commissioning date



Source: Bloomberg New Energy Finance

Note: X-axis denotes commissioning date. A project-weighted average was used for projects with multiple turbine models.

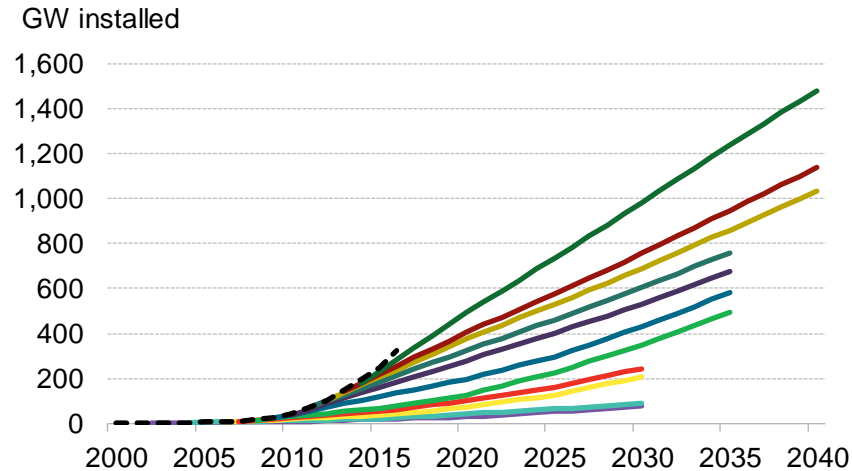
Lithium-ion battery prices, historical and forecast



Source: Bloomberg New Energy Finance *EVO 2017*; Note: Prices are an average of BEV and PHEV batteries and include both cell and pack costs. Cell costs alone will be lower. Historical prices are nominal, future ones are in real 2016 U.S. dollars.

IEA solar capacity forecast evolution

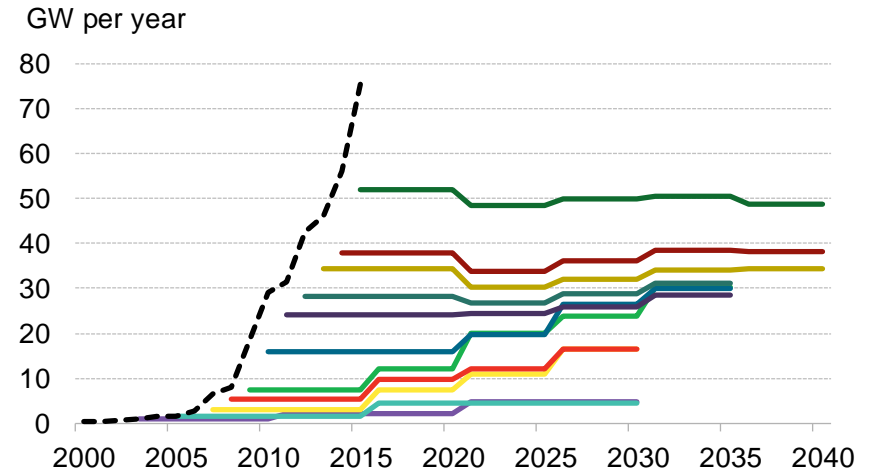
Global cumulative solar installations



--- Historical 2004 2006 2008 2009 2010 2011 2012 2013 2014 2015 2016

Note: 2004-2009 Reference, 2010-2016 New Policies Scenario

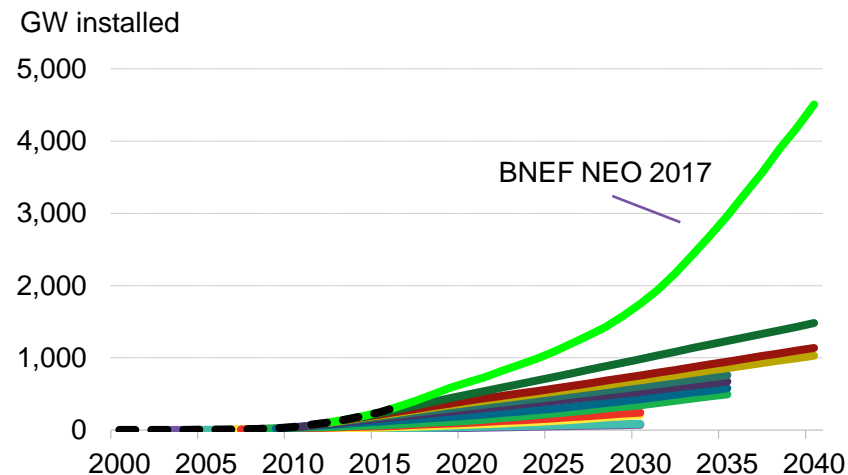
Annual solar additions



Source: IEA World Energy Outlook

IEA solar capacity forecast evolution

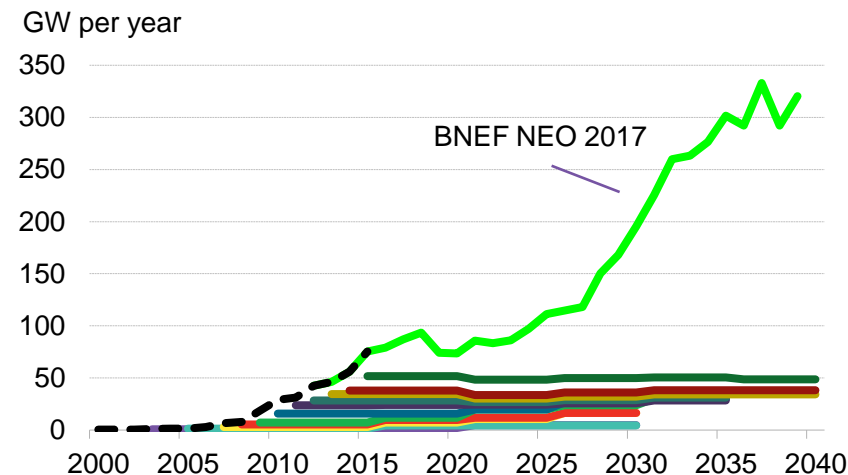
Global cumulative solar installations



--- Historical 2004 2006 2008 2009 2010 2011 2012 2013 2014 2015 2016

Note: 2004-2009 Reference, 2010-2016 New Policies Scenario

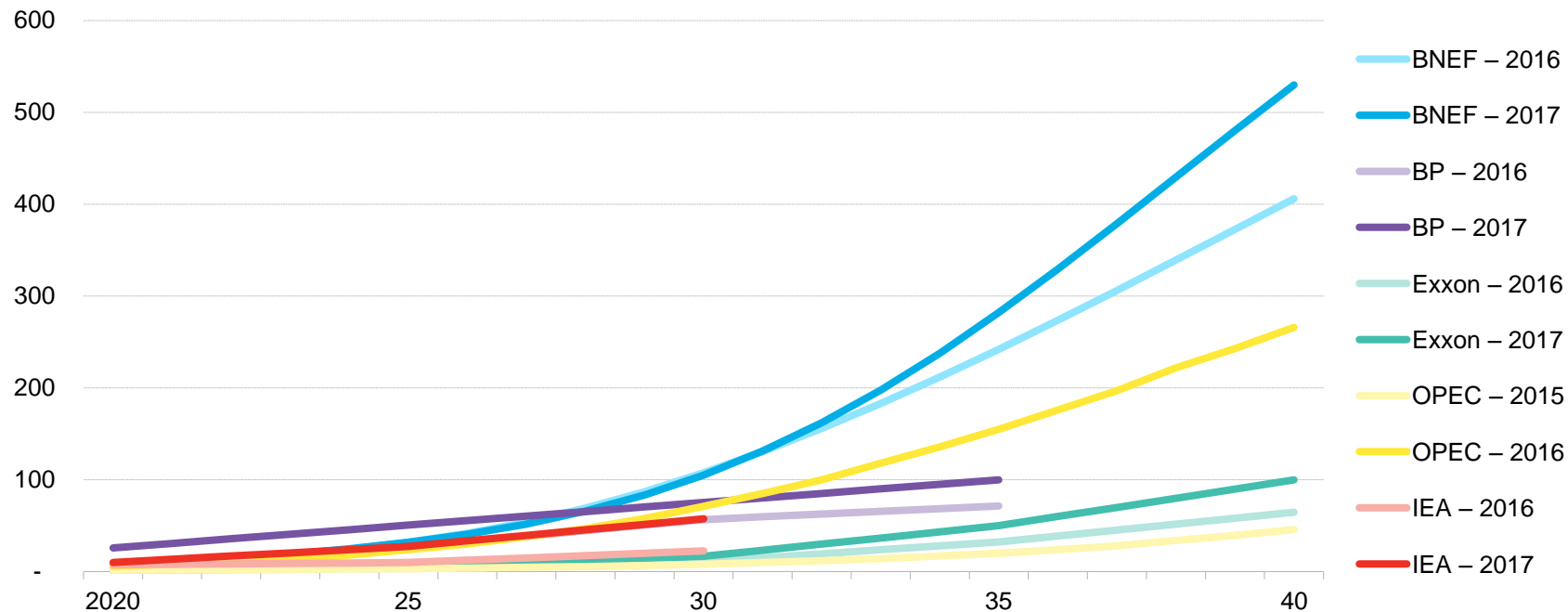
Annual solar additions



Source: IEA World Energy Outlook

EV forecasts – look familiar?

EV fleet size - millions



Key points

- Use a range of scenarios from multiple sources
- Ask – what do I have to believe?
- Be sceptical of futures that look just like the past
- Get the most up to date data and review often
- **Identify climate risk primarily at a country level**

Which NDCs pose the greatest risk for business?

Country	2014 emissions* (MtCO2e/yr)	NDC permitted % change in emissions 2014-30	2014 emissions intensity (ktCO2e/PJ)	2030 projected NDC consistent emissions intensity (ktCO2e/PJ)	10-year historical trend in emissions intensity (% change yoy)	Projected NDC consistent trend in emissions intensity (% change yoy to 2030)	Minimum shift from historical to NDC trend (% change yoy)
1. Philippines	96	-67% to +9%	48.0	7.6 to 25.3	+1.0%	-3.9% to -10.9%	-4.9%
2. Canada	555	-32%	47.3	30.4	+0.2%	-2.7%	-2.9%
3. Japan	1,189	-23%	64.3	56.5	+1.8%	-0.8%	-2.6%
4. Australia	374	-26% to -28%	71.3	42.0 to 43.2	-0.9%	-3.1% to -3.4%	-2.2%
5. South Korea	568	-7%	50.5	34.6	-0.4%	-2.3%	-1.9%
6. U.S.	5,176	-27% to -30%†	55.8	36.8 to 38.4	-0.5%	-2.3% to -2.6%	-1.8%
7. India	2,020	+85% to +91%	58.5	58.8 to 60.6	+1.7%	0.0% to +0.2%	-1.5%
8. Brazil	476	+12%	37.5	33.5	+0.6%	-0.7%	-1.3%
9. South Africa	437	-20% to +24%	71.1	40.9 to 63.1	+0.2%	-0.7% to -3.4%	-0.9%
10. Mexico	431	-6% to +14%	54.8	39.0 to 47.4	-0.3%	-0.9% to -2.1%	-0.6%
11. Vietnam	143	+145% to +180%	51.4	52.5 to 60.0	+1.3%	+1.0% to +0.1%	-0.4%
12. China	9,135	+4% to +19%	71.2	65.0 to 74.3	+0.4%	+0.3% to -0.6%	-0.1%
13. E.U.	3,160	-24%	48.2	41.8	-0.9%	-0.9%	0.0%
14. Indonesia	437	+34% to +76%	46.2	41.8 to 54.8	+0.8%	+1.1% to -0.6%	+0.3%
15. Saudi Arabia	507	+34% to +64%	56.7	55.4 to 67.7	+0.1%	+1.1% to -0.1%	+1.0%
16. Thailand	244	+28% to +37%	43.2	42.5 to 45.3	-1.1%	+0.3% to -0.1%	+1.4%
17. Russia	1,468	+3% to +37%	49.3	63.0 to 83.7	-1.1%	+3.4% to +1.5%	+4.4%
ROW	5,968	+41% to +57%	54.6	39.5 to 43.9	+0.2%	-1.4%	-1.5%
World	32,381	+7% to +18%	56.5	47.1 to 52.4	+0.2%	-0.5% to -1.2%	-0.6%

↑ Greater risk
↓ Lesser risk

Source: Bloomberg New Energy Finance Note: *energy-related emissions only. † U.S. 2030 target is extrapolated based on target trend to 2025

Key points

- Use a range of scenarios from multiple sources
- Ask – **what do I have to believe?**
- Be sceptical of futures that look just like the past
- Get the most up to date data and review often
- Identify climate risk primarily at a country level

Copyright and disclaimer

This publication is the copyright of Bloomberg New Energy Finance. No portion of this document may be photocopied, reproduced, scanned into an electronic system or transmitted, forwarded or distributed in any way without prior consent of Bloomberg New Energy Finance.

The information contained in this publication is derived from carefully selected sources we believe are reasonable. We do not guarantee its accuracy or completeness and nothing in this document shall be construed to be a representation of such a guarantee. Any opinions expressed reflect the current judgment of the author of the relevant article or features, and does not necessarily reflect the opinion of Bloomberg New Energy Finance, Bloomberg Finance L.P., Bloomberg L.P. or any of their affiliates ("Bloomberg"). The opinions presented are subject to change without notice. Bloomberg accepts no responsibility for any liability arising from use of this document or its contents. Nothing herein shall constitute or be construed as an offering of financial instruments, or as investment advice or recommendations by Bloomberg of an investment strategy or whether or not to "buy," "sell" or "hold" an investment.

Coverage.

Renewable Energy

Power & Utilities

Gas

Carbon Markets & Climate

Negotiations

Energy Smart Technologies

Storage

Electric Vehicles

Mobility and Autonomous Driving

Frontier Power

Emerging Technologies

sales.bnef@bloomberg.net

about.bnef.com

@BloombergNEF

Seb Henbest

shenbest@bloomberg.net

Bloomberg New Energy Finance is a research firm that helps energy professionals generate opportunities. With a team of experts spread across six continents, BNEF provides independent analysis and insight, enabling decision-makers to navigate change in an evolving energy economy.

BNEF research and analysis is accessible via web and mobile platforms, as well as on the Bloomberg Terminal.

Bloomberg
New Energy Finance